
Advice for PhD Students from the Graduate Advisor

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PART 1: Ten Keys to Success In Graduate School

Based on slides prepared by
Matthew Turk

Your Success = Our Success

- The ranking of this department in ten years will be directly related to the quality of the work you do here as graduate students
 - Success of graduate students means success for faculty, undergraduates and staff!
- You can make the department better!
 - It is pretty good already, but there is always room for improvement

No Excuses, Great Opportunities

- You are at a research university in US
 - 17 of the world's top 20 universities are in US
 - In computer science US is especially dominant
 - This is the place to be to do research in this area
- Computer Science is a very exciting and very young discipline
 - Has fundamental problems that are unsolved (e.g., $P =? NP$)
 - It can change the society (e.g., WWW)
 - Contributes to basic science (e.g., bioinformatics)

What is graduate school all about?

- The PhD process is an apprenticeship – not a job
 - You're here to *accomplish* something and to *become* something
- It's not like being an undergraduate student
- During your PhD
 - Most of what you learn comes outside of classes
 - “What's on the exam” is not your main concern
 - Requires a different set of skills
 - *Results* count (not time, not effort)

No guarantees

- You need to contribute something *original*
 - This is why your advisor can never guarantee that you will graduate in a certain amount of time
- We will help you, but eventually you have to come up with some contribution that will deserve a PhD
- The great part is the contribution will be all *yours!*
 - So you will get all the credit (and the awards)

Evolution of a PhD Student

- Phase 1: You feel like you know a lot
 - You were very successful as an undergraduate and you did not find it very challenging
- Phase 2: You feel like you know nothing
 - You realize that undergraduate textbooks simplify things a lot, and there is whole lot more to learn
- Phase 3: You feel like maybe you can survive
 - You write a paper and it gets accepted
- Phase 4: You are an expert in a research area
 - You correct your advisor's mistakes

You may go back and forth between phases 2 and 3 for a while

How to Succeed in Graduate School

- 10 pieces of advice for success in graduate school

1. Manage Your Time

- Goals, priorities, and planning
 - Set goals
 - Make sure that you have subgoals that are achievable!
 - Make plans about how to reach your goals
 - Prioritize – do important things first
 - Don't waste time
 - “Is this activity helping me to achieve my PhD?”
 - Choose activities which help you achieve more than one goal
 - Keep a notebook, write these things down

2. Develop intellectual discipline

- Think!
 - Set aside time for thinking. Really.
- Read!
 - Get to know the literature in your area intimately (not superficially, read the details, think about the skipped details, why did they skip them?)
- Act!
 - Don't feel like you have to know everything first
 - Don't worry about being wrong
- Evaluate!
 - Solicit feedback – most ideas aren't so good...

3. Be proactive

- Don't wait to be told what to do
 - Don't be passive; in fact, be aggressive!
 - Make things happen
- You will not be spoon-fed
 - What you get out of graduate school is a non-linear function of what effort you put into it
- Graduate school can be very unstructured
 - Unlike law school or medical school
 - So it's up to you (not your advisor)

4. Learn to communicate well

- Speaking
 - Communicate clearly
- Writing
 - Organization and clarity
 - Attention to detail!
- Presenting
 - Not just “talking,” but *communicating*
- TAship
 - A great opportunity for improving your communication skills, do not waste it!

Your intelligence and ideas will be judged by your ability to communicate in English

5. Develop an intellectual community

- Develop an intellectual community with your peers at UCSB and in other universities
 - Ask questions
 - Discuss ideas
 - Brainstorm
 - Argue, challenge
 - Collaborate

6. Schmooze! (a.k.a. Networking)

- Get to know the people in the department (faculty and grad students), and other people in your field
 - Don't wait – introduce yourself!
- Go to conferences and meet other grad students and “famous” researchers
 - Be aggressive!
- Talk with visitors: “pick their pockets”
 - You never know who will someday offer you a job, write a reference letter, review your paper, give you invaluable feedback or insight....

7. Choose a good research problem

- This is the hardest, and most important, part of research!
 - A problem you can solve during your PhD, but not trivial
 - A problem your advisor knows something about
 - A problem that would not require you to get another degree in another discipline
- Actively search for a problem
 - Read, listen, ask
- The most important thing is:
 - *Work on something you like!*

8. Understand the faculty

- We are very busy.
 - That's no excuse. We *do* have time for you.
- We know more than you do.
 - At least for a little while.
 - But not as much more as you might think.
- We are not superior beings.
 - Don't be intimidated, express your ideas.
 - Give *us* feedback too!
- We are part mentor, part colleague, part human.

9. Study successful people

- Senior grad students, faculty, pioneers, leaders in your field, ...
 - Read biographies
 - Who are your heroes, mentors?
- Seek advice
 - But modify it to your particular situation

10. Have a Life

- Work hard, schmooze, think, read, program, experiment, build, study, practice,
 - So little time and so much to do!!
- Still, amidst the chaos of graduate school, it is very important that you do not lose sight of who you are and what makes you tick.
 - Have a social life
 - Don't neglect your family and friends, your health, your sanity
 - Do make time for things that are important and meaningful to you

More Advice

- Matthew Turk has a compilation of useful information and advice for graduate students:

<http://www.cs.ucsb.edu/~mturk/Students.html>

PART 2: Advice on Finding a Research Advisor

Resources

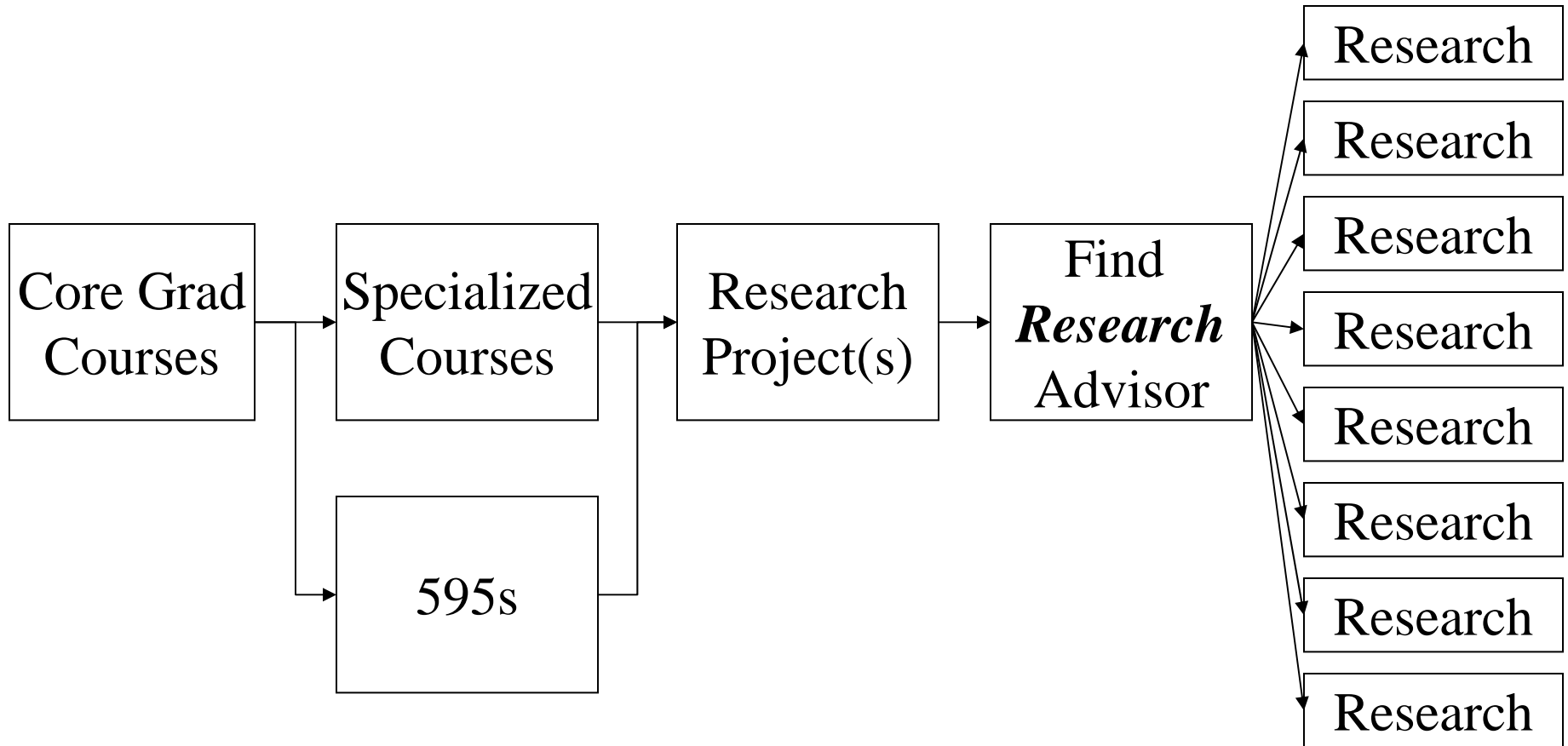
- Courses
 - Great for establishing contact with faculty
- Faculty
 - Learn about their research, go talk to them
- Students
 - Talk to students who are RAs, learn about their research
- Departmental seminars, colloquia, MS/PhD exams
 - Attend them!
- Department webpages
 - Look at the research lab pages, papers

Courses

<http://www.cs.ucsb.edu/courses/>

- < 100: Lower division courses
- 100 level: Upper division courses
- 2xx level: Graduate courses
 - 290: special topics
- Others
 - 595: Group Studies/Seminar
 - 596: Directed Research
 - 501, 502: TA Training, TA Work
 - 597: “Exam” Preparation
 - 598: MS Thesis Research
 - 599: PhD Dissertation Research

Activities in the First One-to-Two Years of PhD



Faculty Research Areas

<http://www.cs.ucsb.edu/people/faculty/>

- Bioinformatics (Singh, Ibarra)
- Architecture (Chong, Sherwood, Krintz, Van Dam, Zheng)
- Database Systems (Agrawal, El Abbadi, Su, Singh)
- Foundations & Algorithms (Egecioglu, Gonzalez, Ibarra, Suri, Van Dam)
- Intelligent & Interactive Systems (Hollerer, Smith, Turk, Wang)
- Networking (Almeroth, Belding, Zhao, Zheng, Krintz, Suri)
- Operating Systems & Distributed Systems (Cappello, Wolski, Yang, Agrawal, El Abadi, Krintz, Singh, Zhao)
- Programming Languages & Software Engineering (Bultan, Krintz, Kemmerer, Sherwood, Su)
- Computational Science and Engineering (Gibou, Gilbert, Petzold, Yang)
- Security (Kemmerer, Kruegel, Vigna, Zhao)

Primary research area
Secondary research area(s)

Research Labs

<http://www.cs.ucsb.edu/research/>

- [The Distributed Systems, Databases, and Bioinformatics Lab \(DBL\)](#)
- [Computer architecture lab \(ArchLab\)](#)
- [The Lab for Research on Adaptive Compilation Environments \(RACELab\)](#)
- [LINK: Lab for Intelligent Networking](#)
- [Database Systems Lab \(DSL\)](#)
- [Four Eyes Laboratory \(Imaging, Interaction, and Innovative Interfaces\)](#)
- [Computer Vision Research Laboratory](#)
- [Next Generation Networking Group \(NG2\)](#)
- [Networking and Multimedia Systems Lab \(NMSL\)](#)
- [Mobility Management and Networking \(MOMENT\) Lab](#)
- [CURRENT: Lab for Secure and Reliable Networking](#)
- [Verification Laboratory \(VLab\)](#)
- [Computer Security group](#)
- [Computer architecture lab \(ArchLab\)](#)
- [Combinatorial Scientific Computing Lab](#)
- [Computational Science and Engineering Lab](#)

Attend Departmental Activities

- **Research Groups**
 - 595 seminars (including TA training in Fall and faculty research seminar in Winter)
- **Department Colloquia**
 - Distinguished Lecturers and other visitors
- **Presentations by Students**
 - MAE, Proposal, Dissertation, Project, Thesis
- **Graduate Student Association**
 - Get involved, serve in the departmental committees
- **Social Events**
 - Attend coffee hours, picnics/cookouts, etc.
- **Graduate Student Research Workshop in Fall**
 - <http://gswc.cs.ucsb.edu/>
- **Workshops and Conferences organized by Faculty**
 - Volunteer if you are interested in the area

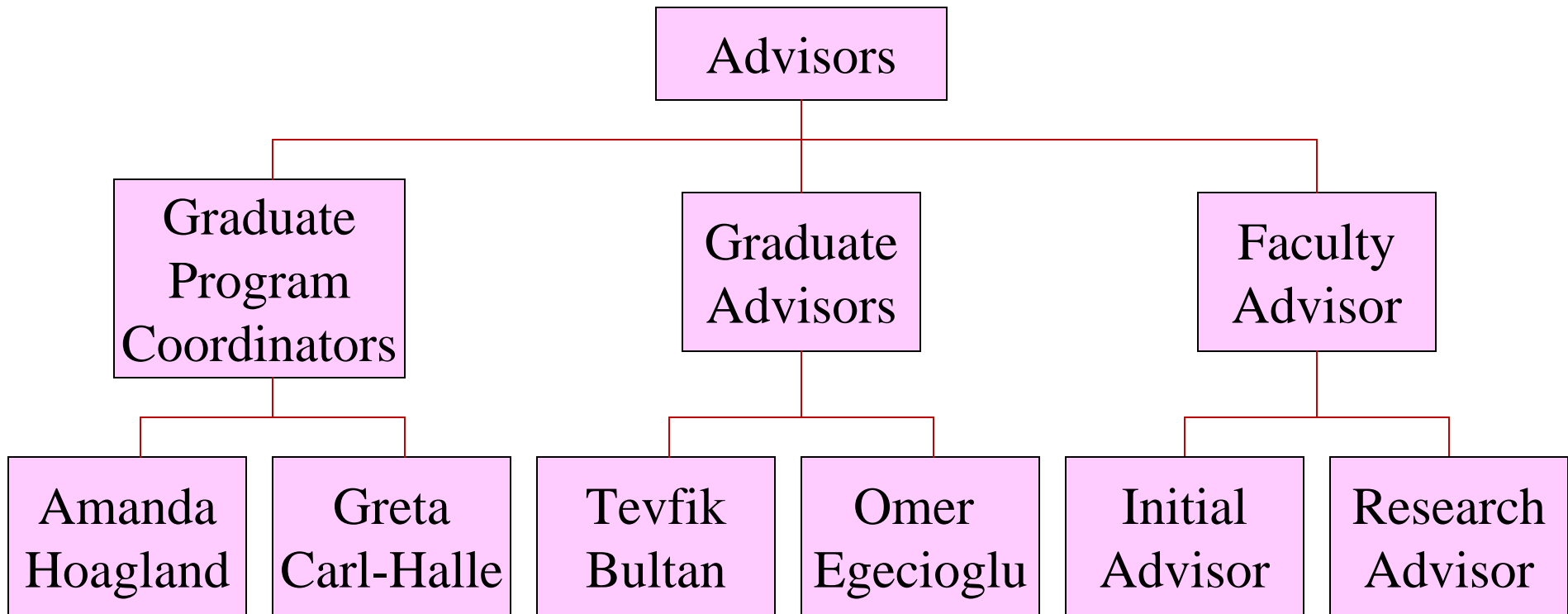
Your Webpages!

- Faculty who are looking for RAs would like to
 - see your CVs
 - learn about your research interests
- Keep an up to date webpage at:
 - `http://www.cs.ucsb.edu/~your-user-name`
 - You can find lots of examples at:
<http://www.cs.ucsb.edu/people/graduate>

HOMWORK ASSIGNMENT

- Due March 4th
- Prepare your webpage and put it at:
 - <http://www.cs.ucsb.edu/~your-user-name>
- List the following in your webpage:
 - Your research interests
 - Your CV or resume
 - The courses you have taken at UCSB
 - Significant software projects you developed
 - Papers you have written

Sources of Advice/Information



- Department webpages: <http://www.cs.ucsb.edu/>